

# Acknowledgement

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# Planning Templates SIKKIM RURAL DRINKING WATER

### **Acronyms and Abbreviations**

ASHA Accredited Social Health Activist
BRGF Backward Regions Grant Fund

CMAS contract management advisory service

GPU Gram Panchayat Unit H<sub>2</sub>S hydrogen sulphide

IEC Information, Education and Communication

m meter

NGO nongovernmental organization

NREGS National Rural Employment Guarantee Scheme

NRHM National Rural Health Mission
O&M operation and maintenance

PI Panchayat Inspector

RDA Rural Development Assistant

RMDD Rural Management and Development Department

SHG self help group

SIRD State Institute of Rural Development

VWSC Village Water and Sanitation Committee

WSP Water and Sanitation Program

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### **Template 1**

### Technical and Financial Survey for Spring Source Gravity Flow Schemes

The information should be filled by the Panchayat Inspector and Junior Engineer along with the VWSC and Barefoot Engineer and/or private fitter

Engineer and/or private inter		
Name/designation of surveyor(s):		

Date of survey:

### **BASIC INFORMATION**

1.	Name of GPU	
2.	Total current population in the GPU/number of households (include source of data)	
3.	Number of wards in the GPU	
4.	Names of wards in the GPU	

### **SCHEME INFORMATION**

Name of ward being surveyed	
Population of the ward/number of households	
Name used to identify water supply scheme being surveyed	

### Template 1 continued

### SCHEME INFORMATION

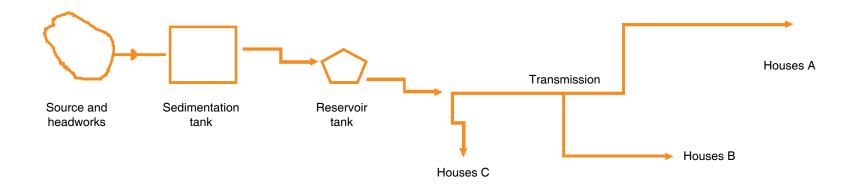
4.	Description of the source (e.g., protected spring, stream, pond, etc.)	
5.	Estimated production capacity of the source in cubic meters per day	
6.	Describe any problems with source sustainability, e.g., during summer/ winter	
7.	Source infrastructure condition of intake/ headworks	
8.	Sedimentation tank capacity, age and condition	
9.	Storage tank capacity, age and condition	
10.	Distribution pipes size, length, type of pipe, age, condition	
11.	Average number of supply interruptions per month, e.g., source blockage, major pipe breaks, etc.	
12.	Number of connections (if possible also provide an estimate of how much water is used in cubic meters per month per connection)	<ol> <li>Domestic</li> <li>Schools</li> <li>Health clinics</li> <li>Commercial</li> <li>Other</li> </ol>
13.	Average time to collect 20 liters of water (minutes or hours)	

### **Template 1 continued**

### **SCHEME INFORMATION**

14. Average hours of supply per day to domestic connections (identify problems)	
15. Pressure at connections (indicate if low, good, high)	
16. Mention any ongoing or proposed projects which are already with RMDD	
Key observations and problems identified during the survey	
18. Possible solutions identified during the survey	

Please prepare a diagram of the scheme that has been surveyed (see example below)



# Water Source Plan (based on Government of India guidelines for Sikkim)

Name of the GPU, ward and scheme:

Water harvesting and groundwater recharge measures	Capacity	Cost
For example:  • Rooftop harvesting  • Diversion of perennial springs and streams into storage structures (tanks)		

### Water Safety Plan (an example with typical risks and controls)

Name of the GPU, ward and scheme:

Name/designation of the surveyor(s):

Date of the survey:

### **Source**

Risk	Control measure	Who?	Who monitors?	Action if control fails	
				What?	Who?
Animal feces     Garbage     Livestock     effluents	<ul> <li>Fencing</li> <li>Public awareness, IEC boards</li> <li>Effluent pathway should be relocated</li> </ul>	<ul> <li>Contract laborers</li> <li>Barefoot Engineer and/or private fitter, SHG, community labor</li> <li>VWSC with support from NGOs and SHGs</li> </ul>	<ul> <li>Panchayat         Inspector with         help from forest         guard and         Barefoot         Engineer and/or         private fitter     </li> <li>VWSC</li> <li>Community</li> </ul>	<ul> <li>Clean up and repair</li> <li>Disinfect household water using electrochlorinator</li> <li>H<sub>2</sub>S vial test</li> </ul>	<ul> <li>Barefoot Engineer and/ or private fitter</li> <li>ASHA (VWSC)</li> <li>NGOs</li> </ul>

### Template 3 continued

### **Sedimentation Tank**

Risk	Control measure	Who?	Who monitors?	Action if o	control fails
				What?	Who?
<ul> <li>Animal feces</li> <li>Garbage</li> <li>Poor design</li> <li>Tank damaged or leaking</li> </ul>	<ul> <li>Install tank cover</li> <li>Public awareness/ IEC sign boards</li> <li>Clean tank</li> <li>Regular check up on water flow and filter material</li> </ul>	<ul> <li>Contractor</li> <li>Junior         Engineer     </li> <li>VWSC with         support from             NGOs     </li> </ul>	<ul> <li>Panchayat Inspector with Barefoot Engineer and/ or private fitter</li> <li>VWSC</li> <li>Community</li> </ul>	<ul> <li>Clean up</li> <li>Disinfect household water using electro- chlorinator</li> <li>H<sub>2</sub>S vial test</li> <li>Repair cover</li> <li>Repair sign boards</li> <li>Repair tank</li> </ul>	<ul> <li>Barefoot         Engineer and/         or private         fitter</li> <li>Contractor</li> <li>Junior         Engineer</li> <li>VWSC with         support from         NGOs</li> </ul>

### Storage Tank

Risk	Control measure	Who?	Who monitors?	Action if control fails	
				What?	Who?
<ul> <li>Animal feces</li> <li>Garbage</li> <li>Bathing and laundry</li> <li>Tank damaged or leaking</li> <li>Private pipelines connected at tank</li> </ul>	<ul> <li>Install tank cover</li> <li>Public awareness/ IEC sign boards</li> <li>Clean tank</li> <li>Regular check up on tank condition</li> <li>Explore options to disconnect private connections</li> </ul>	<ul> <li>Contractor</li> <li>Junior</li></ul>	<ul> <li>Panchayat         <ul> <li>Inspector with</li> <li>help from</li> <li>Barefoot</li> <li>Engineer and/</li> <li>or private fitter</li> </ul> </li> <li>VWSC</li> <li>Community</li> </ul>	<ul> <li>Clean up</li> <li>Disinfect         household         water using         electro-         chlorinator</li> <li>H<sub>2</sub>S vial test</li> <li>Repair cover</li> <li>Repair sign         boards</li> <li>Repair tank</li> </ul>	<ul> <li>Barefoot         Engineer and         or private         fitter</li> <li>Contractor</li> <li>Junior         Engineer</li> <li>VWSC with         support from         NGOs</li> </ul>

### **Template 3 continued**

### **Distribution Pipeline**

Risk	Control measure	Who?	Who monitors?	Action if c	ontrol fails
				What?	Who?
<ul> <li>Animal feces</li> <li>Garbage</li> <li>Effluents</li> <li>Poorly laid pipelines in public footpaths or drains</li> <li>Leaking pipes</li> </ul>	Public awareness/IEC     Regular check up on pipes	<ul> <li>Barefoot Engineer/ private fitter</li> <li>Contractor</li> <li>Junior Engineer</li> <li>VWSC with support from NGOs</li> </ul>	<ul> <li>Panchayat         <ul> <li>Inspector with</li> <li>help from</li> <li>Barefoot</li> <li>Engineer and/or private fitter</li> </ul> </li> <li>VWSC</li> <li>Community</li> </ul>	<ul> <li>Clean up</li> <li>Disinfect household water using electro- chlorinator</li> <li>H<sub>2</sub>S vial test</li> <li>Realignment of pipelines</li> <li>Repair of leaking pipes</li> </ul>	<ul> <li>ASHA (VWSC)</li> <li>Barefoot Engineer and/ or private fitter</li> <li>Contractor</li> <li>Junior Engineer</li> <li>VWSC with support from NGOs</li> </ul>

### **Household Storage and Personal Hygiene**

Risk	Control measure	Who?	Who monitors?	Action if control fails	
				What?	Who?
<ul> <li>Unclean storage container</li> <li>Absence of lid on storage container</li> <li>No ladle to remove water</li> </ul>	<ul> <li>Public awareness/IEC</li> <li>Point of use treatment</li> </ul>	<ul> <li>ASHA (VWSC)</li> <li>NGOs</li> <li>Teachers</li> <li>Health workers</li> <li>Anganwadi workers</li> </ul>	VWSC Sanitary Inspector	<ul> <li>Disinfect         household         water using         electro-         chlorinator</li> <li>H<sub>2</sub>S vial test</li> </ul>	ASHA     (VWSC)     NGOs
<ul> <li>No hand washing with soap</li> <li>Uncut nails</li> </ul>	<ul> <li>Public awareness/IEC</li> <li>Empower women's groups to advocate personal hygiene</li> </ul>	<ul> <li>ASHA (VWSC)</li> <li>NGOs</li> <li>Teachers</li> <li>Health workers</li> <li>Anganwadi workers</li> </ul>	VWSC Sanitary Inspector	<ul> <li>Disinfect household water using electro- chlorinator</li> <li>H<sub>2</sub>S vial test</li> </ul>	ASHA (VWSC)     NGOs

### **Operating Plan**

The operating plan sets out the basic operating tasks as well as costs and income.

Table 1 defines the job specifications for the operator (whether community-based, public or private).

**Table 1: Operating functions** 

Area of operations	Key operating functions	How often	Who can help
Spring and intake/ headworks	<ul> <li>O&amp;M of intake/headworks</li> <li>Monitoring source availability during dry season¹</li> <li>Monitoring source pollution</li> <li>Implementing source protection plan</li> <li>Planning for new source to meet future demand</li> </ul>		Junior Engineer Field Facilitator Forest Guard
Sedimentation tank	<ul><li>O&amp;M of tank</li><li>Clean/flush filter media</li></ul>		Junior Engineer Field Facilitator
Storage tank	<ul><li>O&amp;M of tank</li><li>Clean tank</li><li>Water quality monitoring</li></ul>		Junior Engineer Field Facilitator ASHA
Distribution pipeline	<ul> <li>Valve inspection and exercising</li> <li>Flow monitoring</li> <li>Water main cleaning and flushing</li> <li>Pipe location, leak detection and repair</li> <li>Emergency repairs and other minor works</li> <li>Expansion of pipe network</li> </ul>		Junior Engineer Field Facilitator Community

<sup>&</sup>lt;sup>1</sup> Also during the rainy season when landslides are a problem.

### Template 4, Table 1 continued

Area of operations	Key operating functions	How often	Who can help
Water safety	<ul><li>Water safety plan (see Template 3)</li><li>Monitoring water quality</li></ul>		Junior Engineer Field Facilitator ASHA Sanitary Inspector
Administration (to be carried out by VWSC for the Gram Panchayat)	<ul> <li>Procurement of materials and services</li> <li>Stores</li> <li>Book-keeping and reporting</li> <li>Paying Barefoot Engineer and/or Private Fitter and monitoring performance</li> <li>Supervising construction works</li> <li>Applications for funding</li> <li>Reporting monthly and annual accounts</li> <li>Tariff setting and periodical revision</li> </ul>		Junior Engineer Field Facilitator Rural Development Assistant District Water and Sanitation Mission (Block and District Development Officers)

The tables below set out the basic staff and maintenance costs, the income from water revenues, and the surplus or deficit for O&M.

**Table 2: Staff costs** 

Staff	Unit	Salary/annum	Value
Operator, e.g., Barefoot Engineer, private fitter, etc.	Number	₹	
Contract labor	Number	₹	
Other	Number	₹	
Other	Number	₹	
Total staff costs	Number	₹	

### Template 4 continued

### **Table 3: Maintenance costs**

Maintenance item	Cost/annum	Value
Chemicals (salt for electro-chlorinator, bleaching powder)	₹	
Cleaning tanks, pipes, etc.	₹	
Leak repair	₹	
Connections, disconnections, reconnections	₹	
Spare parts, tools, e.g., valves, pipes, etc.	₹	
Stationary, ledgers for book-keeping	₹	
Billing and collection	₹	
Training	₹	
Public awareness/IEC	₹	
Other	₹	
Total maintenance costs	₹	

### **Template 4 continued**

**Table 4: Income from water revenues** 

Tariff and Budget	Unit	Value
Number of domestic connections	Number	
Number of nondomestic/commercial connections	Number	
Monthly tariff for domestic connections	₹/month	
Monthly tariff for nondomestic/commercial connections	₹/month	
Total amount billed per month	₹/month	
Total amount collected per month	₹/month	
Collection efficiency (= amount collected/amount billed)	%	
Estimated income from water revenues	₹/year	

### Table 5: Annual surplus/deficit

Income and expenses	₹/annum	Value
Total staff costs		
Total maintenance costs		
Estimated income from water revenues		
Surplus/deficit		

## Service Improvement Plan (an example with typical remedies and benefits)

The Service Improvement Plan sets out measures that need to be implemented to improve services. The measures include some of which are just about better operational management and some which require investment. There are three levels of priority: immediate; this year; and after this year.

Code	Service improvement measure	Improvement need (the remedy)	Why? (the benefit)	Cost	Difficulties in implementation	Timing (the priority)
1.1	O&M capability	Terms of reference or basic service agreement for operator	Clarity on responsibilities of the operators and how they will be paid (including performance bonuses)	•	How to prepare and manage a service agreement	Immediate
1.2	Contract management capability	<ul> <li>Training to VWSC</li> <li>Use SIRD/ field facilitators</li> <li>Establish new CMAS at district level</li> </ul>	Improved capability to supervise operator performance	•	<ul> <li>Turnover of VWSC trained members</li> <li>Identification and hiring of qualified members for the CMAS</li> </ul>	This year

### Template 5 continued

Code	Service improvement measure	Improvement need (the remedy)	Why? (the benefit)	Cost	Difficulties in implementation	Timing (the priority)
2.1	Household connections	<ul> <li>Remove cost barriers, e.g., provide subsidy for connection cost</li> <li>Simplify application procedures</li> </ul>	<ul> <li>Meet demand for connections</li> <li>Income increased from new connections</li> <li>Reduced wastage</li> </ul>	•	Establishing a mechanism for financing connection costs	This year
2.2	Pipe network (coverage)	<ul> <li>Increase distribution network coverage based on demand</li> </ul>	<ul> <li>Ability to increase connections and meet demand</li> <li>Increased income</li> </ul>	•	<ul> <li>High cost of pipes</li> <li>May need new source to meet new demand</li> </ul>	This year
2.3	Pipe network (leakage)	Leak     detection     and repair	<ul> <li>Water quality and public health</li> <li>Increased service levels (pressure, reliability)</li> <li>Improved willingness to pay</li> </ul>	•	<ul> <li>Availability of technical skills for leak detection and repair</li> <li>Establish technical support (SIRD or RMDD)</li> </ul>	Immediate

### Template 5 continued

Code	Service improvement measure	Improvement need (the remedy)	Why? (the benefit)	Cost	Difficulties in implementation	Timing (the priority)
2.4	Storage	<ul> <li>Upgrade existing tanks, or new tanks</li> <li>Replace filter media</li> </ul>	<ul> <li>Demand management</li> <li>Increased service levels (reliability)</li> </ul>	•	<ul><li>Costs</li><li>Procuring a good contractor</li></ul>	This year
2.5	Source (upgrade) – refer to water source plan, Template 2	<ul> <li>Upgrade intake/ headworks</li> <li>Implement source protection plan</li> </ul>	<ul> <li>Water quality and public health</li> <li>Production capacity</li> </ul>	•	<ul> <li>Costs</li> <li>Coordination with forestry department</li> </ul>	Immediate
2.6	Source (augment) – refer to water source plan, Template 2	Identify new source	Production capacity	•	<ul><li>Costs</li><li>Availability</li></ul>	Next year
2.7	Water safety – refer to Water Safety Plan, Template 3	<ul> <li>Baseline survey</li> <li>Protocols for testing by district laboratory</li> <li>Establish control measures</li> <li>Ensure actions when controls fail</li> </ul>	<ul> <li>Water quality and public health</li> <li>Customer's willingness to pay for quality</li> </ul>	•	<ul> <li>Implementing and monitoring control measures and remedial actions</li> <li>Staffing and equipment of district laboratories</li> </ul>	Immediate

### Template 5 continued

Code	Service improvement measure	Improvement need (the remedy)	Why? (the benefit)	Cost	Difficulties in implementation	Timing (the priority)
2.8	Customer service	<ul> <li>Set up a customer complaints recording system</li> <li>Set response times</li> </ul>	<ul> <li>Improved services         (speed of response,         continuity of supply)</li> <li>Increased willingness         to pay</li> </ul>	•	Difficult to monitor	Immediate
3.1	Accounts and book-keeping	Ledgers for operational and financial record- keeping	<ul> <li>Transparent planning and operational/ financial performance</li> <li>Improved reporting and monitoring</li> </ul>	•	Set up District     Water and     Sanitation     Mission     and establish     reporting     protocols	Immediate
3.2	Quality of customer database and billing and collection arrangements	<ul> <li>Record of houses with a connection</li> <li>Procedures for new connection application</li> <li>Billing and collection mechanism</li> <li>Record of nonpayment</li> <li>Disconnection policy</li> </ul>	<ul> <li>Increased income</li> <li>Reduced wastage</li> <li>Improved accounts and book-keeping</li> </ul>	•	<ul> <li>Implementing new tariffs</li> <li>Implementing disconnection policy</li> </ul>	This year

### Performance Indicators

Area of performance	Performance
Access and usage What percentage of households in the GPU use: (i) a handpump (ii) a community standpost (iii) a household connections? Are connections metered?	
Quantity and quality  How much safe water is provided per person per day?  Has the water been tested and found to be clean and safe to drink?	
Reliability How many hours per day is water provided? How many months/days in a year is there stoppage in water supply?	
Responsiveness of service providers  Does the provider have a customer service counter or contact number?  How quickly does the provider respond to user complaints?	
User's satisfaction Are users getting the services they need, want and can afford?	







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